



Bridging the Gap between Observational Oceanography and Users

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Abstract.

In order to ensure relevance and societal impact of research and to meet the various requirements of different target groups the Coastal Observing System for Northern and Arctic Seas (COSYNA) developed and pursued a broad range of activities
10 for knowledge transfer and stakeholder interaction. Potential user groups of data and data products include, but are not limited to science, administration, renewable energies, engineering, tourism, and nature conservation. COSYNA data and data products are publicly accessible and available free of charge via the Internet (data portal, www.cosyna.de).

The stakeholder interaction is integrated into the COSYNA product life cycle outlined here and the steps undertaken are exemplified for the product “Surface Current Fields in the German Bight”: Initial surveys revealed COSYNA’s potential
15 relevance in the national and international context. After the mathematical-technological realisation of high quality parameter fields, external experts evaluated the scientific value, informational value, innovative leap, cost/benefit aspects, operability etc. of the data products. In order to improve products and their usability and to pave the way for future co-operation, interviews and workshops with potential users from the offshore wind energy industry were conducted. The stakeholder interaction process was successful, revealing relevant insights into user demands and usability of (possible)
20 products. Analysis of data download provided some evidence for impact beyond academia. Other criteria for the increasingly demanded evaluation of impact of coastal research are discussed. By sharing first hand experiences this study contributes to the emerging knowledge on integration of science and end-users.

Keywords

Coastal Observing System, COSYNA, data products, current fields, stakeholder interaction, transdisciplinarity, evaluation

25 1 Introduction

Integrating stakeholder perspectives from outside academia is of increasing importance in ocean and coastal science. The role of science in society has been changing considerably during recent decades. Scientists are increasingly asked to consider the salience of their work in relation to the needs of the public and its legitimacy among stakeholders beyond their scientific peers (e.g., Cash et al. 2003, Welp et al. 2006, Allen et al. 2013, von Storch et al. 2015). Knowledge on transdisciplinary



approaches is considered to benefit from project experiences (Jahn et al. 2012, Bergmann et al. 2016) and “more guidance grounded in actual project experiences is needed“ (DeLorme et al. 2016). Thus, the purpose of this study is to convey first hand experiences on stakeholder interaction and transdisciplinary orientations from the Coastal Observing System for Northern and Arctic Seas (COSYNA).

5 COSYNA has been established in the German North Sea and off Spitsbergen to describe, analyse and predict the environmental status of coastal waters. Combining observations, numerical modelling, data management, and outreach activities, the system provides data and knowledge tools to help science, public administration, industry and the public make informed decisions (see also Baschek et al. this volume).

The COSYNA mission meets the societal requirements for sustainable future developments of marine and coastal regions as set forth, for example, by the Marine Strategy Framework Directive (MSFD, Directive 2008/56/EC) and the Copernicus
10 Marine Environment Monitoring Service (CMEMS), the latter striving to implement services coupled with efficient downstream processing to support marine applications. Using this approach, observation methodologies developed in COSYNA support monitoring strategies and can contribute to ‘Good Environmental Status’ (GES) and sustainable development of the North Sea. Because the North Sea is one of the most heavily used coastal areas in the world, lessons
15 learned in this region may serve as a role model for similar challenges and interactions in other coastal regions worldwide.

In order to ensure relevance and societal impact and to meet the various requirements of different target groups, a broad range of activities for knowledge transfer and stakeholder interaction was developed and pursued. Stakeholder feedback was and is necessary to further improve the COSYNA products.

While considerable expertise has been developed by now in delivering services in other fields of natural science, such as in
20 climate services (McNie 2013, Vaughan & Dessai 2014, Bowyer et al. 2015), marine and coastal products and services are still in their infancy (e.g., Kourafalou et al. 2015a, v. Storch et. al 2015). Societal benefits of coastal ocean observing systems have, for example, been demonstrated in the U.S. to support marine safety, water quality and effective coastal management decision making (Buskey et al. 2015, Porter et al. 2015, Simoniello et al. 2015). In Europe, the Marine Strategy Framework Directive provides the background in supporting the need for stronger and more effective oceanographic research interaction
25 with the (often conflicting) interest groups, using various marine or coastal resources. Concerning the marine area, collaborative research is most common in fisheries (e.g., Mackinson et al. 2010). However, in the coastal area, we can still observe a mismatch between knowledge production in academia and knowledge requests for solving societal problems (Hoffman-Riem et al. 2008, Diedrich et al. 2010, Kourafalou et al. 2015b).

In order to overcome this mismatch products and services concerning the state of the North Sea were developed for various
30 users of oceanographic data and forecasts (Fig. 1). COSYNA products range from time series at various locations and regular maps of parameters such as currents, waves, salinity, temperature, chlorophyll, oxygen, etc., to routine short-term forecasts (days) for these parameters.

Users include, but are not limited to, those from science, administration, renewable energies, tourism, and nature conservation. For example, the Federal Maritime and Hydrographic Agency (Bundesamt für Seeschifffahrt und



Hydrographie, BSH) measures and calculates sea surface temperatures, waves, currents as well as current and wave predictions from their operational observation and model systems and make them available to the various users and the public. An improvement of these services is considered through further development of COSYNA measurements and products.

5 This study, in particular, focuses on interest groups from the offshore wind energy sector. Offshore wind energy farms are a recent addition to human utilisation in the North Sea, an area with strong offshore wind potential in Europe. In the context of global climate change and in order to reduce CO₂ emissions resulting from human activities, the number and size of offshore wind energy farms have significantly increased in recent years. Germany's offshore wind farms have generated 1.3 % of the overall energy produced nationwide in 2015, a 550 % increase compared to a 0.2 % contribution by offshore wind turbines
10 in 2014 (<http://www.offshorewind.biz/2015/12/21/>, according to data from the German Association of Energy and Water Industries, accessed January 6, 2016). Currently there are approximately thirty-six offshore wind farm projects either in operation (12), under construction (5), or licensed (19) in the German North Sea
15 ([http://www.wab.net/images/stories/Offshore Wind Farms in the German North Sea.pdf](http://www.wab.net/images/stories/Offshore_Wind_Farms_in_the_German_North_Sea.pdf), accessed January 6, 2016). As offshore wind energy is rapidly proliferating in Germany and Europe (Renewable Energies Act 2000, Commission of the European Communities 2007, Pineda 2015), and this development points to a global trend, businesses and other stakeholders from the wind energy sector are important (potential) users of oceanographic data and forecasts. The new and intensified use of wind energy brings benefits and new challenges. The latter includes coping with harsh environmental conditions in the North Sea and ensuring safe, but efficient and effective maintenance and operation of the wind farms, while at the same time minimising the environmental impact. Planning, construction, operation and maintenance procedures under difficult weather
20 and oceanographic conditions in the North Sea might considerably profit from COSYNA products on currents and waves. The potential influence of offshore wind farms on North Sea ecosystems and the aim of preserving fragile ambient ecosystems is not the subject of this study (see e.g. Bailey et al. 2014, Clark et al. 2014).

25 **Figure 1: The integrated COSYNA approach: Combination of observations and numerical modelling, data management and stakeholder interactions (COSYNA presentation, www.cosyna.de)**

In general terms, transdisciplinary approaches mean that researchers from different academic disciplines work together with stakeholders. Different intensities of interaction between science and stakeholders can be differentiated: information, consultation, co-operation, collaboration and empowerment form a sequence from low to high intensity in transdisciplinary
30 approaches (Brinkmann et al. 2015, Stauffacher et al. 2008, Wiek 2007). There are numerous definitions for transdisciplinarity in literature, but a generally accepted definition is still not available. Generally agreed upon main features are: addressing a real-world problem, integrating different disciplines, involvement of non-academic stakeholders (Bergmann et al. 2016, DeLorme et al. 2016, Jahn et al. 2016, Hirsch Hadorn et al. 2008). Transdisciplinarity combines interdisciplinarity (collaboration between researchers from different disciplines aimed at a synthesis and integration of



knowledge; Bernstein 2015) and interactions with extra-academic interest groups, for example from industry, governments, and non-governmental organisations. Little experience in transdisciplinary approaches exists in coastal research. Marine or coastal topics are, for example, lacking in the *Handbook of Transdisciplinary Research* (Hirsch Hadorn et al. 2008). However, some overlapping of transdisciplinarity and the nowadays flourishing field of citizen science exists, as both are

5 dealing with participation of non-scientists or non-academic scientists. In recent years thousands of volunteers (“citizen scientists”) have participated in marine research activities (Thiel et al. 2014). Citizen science can support integration in transdisciplinary endeavours (Pettibone & Lux, 2015).

In terms of stakeholder interactions, it is helpful to distinguish between the product (e.g. data products or new technologies; concerning the “what?”) and the process (dealing with the “how?”). While this study tackles both these components, it

10 focuses, however, on the process. For improving the process, it is essential to answer the question on whether stakeholder interactions did in fact work and achieve their goals. Agreed upon processes for collaboration, in particular in the field of coastal ocean observing systems, are still fragmentary (e.g. Liu et al. 2015, DeLorme et al. 2016). Consequently, quality standards and evaluation criteria are widely lacking (e.g. Jahn et al. 2012). As evaluation criteria for the impact of (successful) stakeholder interactions are absolutely essential they are a matter of active discussion. Outcomes of this study

15 are expected to support criteria development and contribute to the on-going discussion.

Thus, the focus of the study is threefold:

- to improve the COSYNA products by stakeholder interaction,
- to share a practice example on transdisciplinary orientations in coastal research,
- to contribute to criteria development for impact evaluation.

20 **2 The COSYNA product life cycle**

In order to identify and depict those phases of the COSYNA product development procedure that are the relevant for stakeholder interaction an iterative multi-step cycle was developed. The conceptual framework is based on two approaches used in business: (1) According to the product life concept (usually referred to as a life cycle, e.g. Rebitzer et al. 2004) every product has a “life”, starting with design and development, followed by production, provision and use and end of life

25 activities. (2) The iterative management method PDCA (plan–do–check–act or plan–do–check–adjust) is used in industry for the control and continuous improvement of processes and products. Here these concepts are applied to the product life cycle of coastal scientific products.

The development of a pre-operational integrated COSYNA product comprises different aspects and can be depicted as the “COSYNA product life cycle” (Fig. 2): While the product realisation (B, C) is mainly a mathematical-technological

30 challenge, development of the product idea (A), product evaluation (D), interviews, workshops (E) and impact evaluation (G) require stakeholder interaction. Effort at these phases of the product life cycle is required to initiate and maintain a two-way information flow, where potential users and external evaluators provide feedback. The product application (F) in



political or management decisions by authorities, enterprises, and other users is subject to other driving forces and not part of COSYNA. In order to improve the products and to ensure they are useful and applicable interaction with (potential) users was established step-by-step.

The steps depicted in Figure 2 and described in detail in the following sections were performed during the development of an
5 integrated pre-operational COSYNA product.

Figure 2: COSYNA product life cycle depicted for the COSYNA product “Surface Current Fields in the German Bight” as an example: (A) Initial surveys reveal COSYNA’s potential relevance. (B) The mathematical-technological realisation provides optimised parameter fields for currents, waves, temperature, etc. (C) The data are freely accessible via the COSYNA data portal. (D) External evaluation of COSYNA products. (E) Interviews and workshops with stakeholders from the offshore wind sector. (F) Improved COSYNA products are available to users. (G) Evaluation of impact.
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3 The steps of the “COSYNA product life cycle” in practice

3.1 Initial surveys (A)

International dimension

15 A feasibility study on COSYNA’s international dimension (Laane 2010, HZG internal report) was conducted with special attention to the planned networking activities and to assess the international scientific contacts and connections with networks, organisations and projects. The study stated that “coastal observatories are nowadays the backbone for scientific exploration, operational information and management of coastal ecosystems” and that COSYNA fits very well within the worldwide development of coastal observatories. According to the study, the COSYNA strategy to improve and streamline
20 access to high quality marine data should be completed with tailor-made communication plans for communicating to the various end users. The study concludes that COSYNA’s goal, to collect information and data to understand the short and long-term dynamics in coastal ecosystems fulfils the need of international EU directives, conventions and agreements.

Information on user requirements at a European level was also available from the “Operational Oceanography: Data Requirements Survey” (sample from 155 organisations in six countries, Fischer and Flemming 1999) conducted by the
25 association of European national agencies for developing operational oceanographic systems and services in European seas (EuroGOOS). COSYNA products were to cover these requirements to a large extent. This applies to the parameters measured (e.g., current, waves, sea surface temperature, salinity, wind, bathymetry, sediment and some biogeochemical parameters), the geographical coverage (coastal and shelf areas), the spatial (and temporal) resolution, and the product types, such as processed data, hindcasts and forecasts.

Requirements of potential national and regional user groups

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During COSYNA’s early stages, a survey provided information on the specific demands and requirements of potential national and regional user groups in the northern German coastal area (Ahrendt & Wesnigk 2009, HZG internal report). The



interviewees were selected to represent four interest groups, namely (number of responses in parenthesis): Authorities (10), nature conservation, tourism and other NGOs (10), science (universities and other research institutions, 18), and businesses (with focus on offshore wind energy, 21). A majority of the interviewees (71 %) use external data from other organisations with a preference for processed (30 %) and cleansed data (31 %) over raw data. The study identified meteorological data, current, waves, bathymetry, turbidity and water temperature as the most useful parameters to potential national and regional users. Data on salinity, nutrients, oxygen, chlorophyll and higher trophic levels (marine mammals, fish, birds) were also often in demand. Forecasts and simulations (81 %), oceanographic modelling data (76 %), meteorological modelling data, reconstructions of storm surges, waves, water level, and mathematical modelling of habitats were in high demand (for more details see Eschenbach 2013).

10 3.2 The mathematical-technological realisation provides optimised parameter fields (B)

The COSYNA product “Surface Current Fields in the German Bight” may serve as an example (for details on measurements, modelling and data assimilation, see Schulz-Stellenfleh et al. 2010, Stanev et al. 2011, Stanev et al. 2015). The product “Surface Current Fields in the German Bight” is the first pre-operational analysis system for surface currents based on real-time HF radar data. Currents are provided in real time, for the last eighteen hours and as a six-hour forecast. The maps and forecasts are updated hourly. The resolution in the area of the German Bight is 1 km and the product deviation from the measured HF radar current data is typically about 0.1 m/s, with large regional deviations

Figure 3: COSYNA product “Surface Current Fields in the German Bight” (snapshot 4-6 April, 2016, COSYNA data portal, based on the algorithm described in Stanev et al. 2015)

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3.3 The data are made freely accessible via the COSYNA data portal (C)

The COSYNA data portal (codm.hzg.de, see also www.cosyna.de) presents all COSYNA data and metadata comprehensively, free of charge and is made available to everyone. The data portal serves as the user interface for data retrieval and presentation and aims at multi-purpose data use. The user can select parameter, data sources, time range and presentation type (overlay raster map or time series diagram) and can download the selected data. Thus, for example, maps of current fields can be inspected and time series of current maps (in netCDF format) are publicly available for download. For details about the numerous distinctive features of the COSYNA data portal, see Breitbach et al. (this volume).

3.4 External evaluation of COSYNA products (D)

After realisation but before implementation of the first product, “Pre-operational Surface Current Fields”, and during detailed planning of the second product, “Temperature & Salinity”, a group of national and international evaluators were asked for their expert opinion on the COSYNA products. The group comprised of four representatives of the user categories



administration, private enterprises and science. The evaluators were asked to fill a multiple choice questionnaire, to provide detailed written statements, and to present and discuss their results during a one-day workshop. The criteria for the evaluation were: scientific value, informational value (as compared with other existing informational sources), innovative leap, potential users and target groups, cost/benefit aspects, operating reliability/availability, and user interface/operability of the COSYNA products, in particular of the current product.

The evaluators identified the scientific-technical value as high and the informational value and innovative leap as above average and saw proper potential applications and usages. They recommended, however, improvement of the user interface (Tab. 1).

Table 1: Evaluator feedback on the product “Pre-operational Surface Current Fields” (values from 1 (bad/low) to 5 (good/high)).

3.5 Interviews and workshops with stakeholders: Case study “Offshore wind energy” (E)

During implementation, COSYNA interacted with different interest groups in order to support the applicability and usability of its products. As the interaction with stakeholders from the offshore wind sector may serve as a case study, it is described in detail in the following. The focus is on interviews and workshops.

Jointly and in co-operation with the Federal Maritime and Hydrographic Agency (BSH) and the German Weather Service (DWD), we contacted offshore wind energy organisations, such as operators, consultants, insurance companies and others aiming at a two-way information flow, co-operation or collaboration. The purpose of the interaction with stakeholders from the offshore wind energy sector from our point of view was threefold: (1) First, to improve existing COSYNA products through interaction with potential users, to demonstrate their applicability for real life situations, and to gather further information on products to be developed (e.g., information on parameters, spatial and temporal resolution, and accuracy). (2) Secondly, we proposed to exchange existing data with wind farm operators for mutual benefit. (3) The third idea was to possibly take measurements within wind farms and use these measurements to obtain data that are otherwise rarely available to science.

As the wind energy industries could likewise benefit from our measurements, models and improved analysis and prognosis tools as well as from obtaining weather and oceanographic data free of cost, we expected to generate a win-win situation.

The following major efforts were undertaken to establish and maintain interactions with potential COSYNA product users from the offshore wind energy sector:

- participation in offshore wind exhibitions and public events to make contacts,
- first series of interviews in order to prepare for the first workshop,
- realisation of a user workshop with approximately 100 participants,
- evaluation of the workshop outcomes and post-processing (wrap up),
- second series of interviews in order to prepare for the second, more topic-oriented, workshop,



- realisation of the second workshop with a limited number of participants and focusing on currents and waves,
- meetings with representatives of offshore wind energy companies to arrange concrete collaborations,
- evaluation of the outcomes of the interaction efforts.

The listed efforts were undertaken jointly and in very fruitful co-operation with the Federal Maritime and Hydrographic Agency (BSH) and the German Weather Service (DWD). In the following, I focus on the interviews and workshops.

3.5.1 Interviews

Through personal contacts, literature and internet research, potential interested parties from the offshore wind energy industrial sector were identified. The first series of interviews was conducted with representatives of nine companies from the construction, operation and maintenance, and consulting areas. The second series comprised seven interviews with selected participants of the first workshop. All the interviews were guideline-based and in-depth. In preparation of the actual interviews a set of potential guiding questions was identified. During the interviews, the initial and guiding questions were tailored according to the interviewees. Their answers in large parts shaped subsequent questions. The interviews were conducted face-to-face or (a few) via phone, and all of them took approximately one hour or more. The information gathered during the interviews was compiled and analysed. The general interviewing process followed the steps identified by Kvale (1994).

Concerning data use and requirements, major results of the first series of interviews showed that most enterprises use two or more weather forecasts, including oceanographic data, and would be interested in additional high quality and freely available data. Most business enterprises working in the offshore wind sector have their own measurement equipment in situ. This is especially true for those who employ workers, such as divers, who vitally depend on these measurements.

Data use and requirements of the different companies span a wide range, from raw to processed and evaluated data in various formats, which should be provided through a variety of user interfaces. Forecasts for several hours were mentioned as most welcome. Forecasts of extreme events, e.g. storm surges, were also requested. In general, consistent and complete datasets (without gaps) are essential. In addition, accurate and reliable data are particularly needed when weather and oceanographic conditions, such as wave heights, impede continuation of work. Under these circumstances, data quality is a liability issue.

User-friendly interfaces with elaborated filter functions would be helpful. Time slots with certain weather conditions should easily be identified: for example, a 6-h time slot with wave heights below 2.5 m might be necessary for certain maintenance operations. Several interviewees expressed a considerable willingness for co-operation concerning oceanographic measurements within wind farms and data exchange.

From the second series of interviews, after the first workshop and in preparation for the second workshop, a considerable demand for high quality meteorological and oceanographic data and forecasts was confirmed. Data on current and wind fields are of special importance. The data should be provided 24/7 and with warranty. Some companies seriously considered exchanging their data for COSYNA and BSH data and allowing measurements within the wind farms.



3.5.2 Workshops

As we learned from the interviews that Environmental Protection, Health Management and Safety (EHS) play a pivotal role, the safety aspect became an integral part of the first workshop entitled “New Products for Offshore Wind Energy Support. More Safety and Efficiency through Detailed Condition Assessment and Predictions“. The program comprised the four sections “introduction”, “risk assessment”, “state description”, and “forecasts”, with each section covering presentation of (scientific) data products, related user statements and discussion. Ninety-two representatives from thirty-three different organisations participated: scientists, engineers, representatives of regulatory bodies, insurance companies and offshore wind energy enterprises discussed questions concerning measurements and forecasts of currents, wind and waves. The feedback on the workshop, gathered via feedback sheets (Fig. 4) was very positive. For example, most participants intended to use the data products presented at the workshops in future. It was suggested that the subsequent meetings should allow more time for discussion, resulting in “real” workshops. Thus, the second workshop was designed to be product-oriented and only a limited number of participants were invited to participate, ensuring a focus on discussions. The topical focus was on “Waves and Currents, Measurements and Forecasts”.

Follow-up meetings with representatives of individual enterprises promised collaboration and possibilities for undertaking measurements within a wind farm. Unfortunately, before becoming reality, the wind energy firms halted these collaborative endeavours due to internal constraints.

Figure 4: Feedback sheet as an example

4 Impact evaluation (G)

Finally, the question is how to measure the impact of data products for users or for society. In order to evaluate whether and when the COSYNA oceanographic products as well as the stakeholder interaction process were more or less successful, we used direct and indirect indicators. In order to assess the interaction process, direct feedback from involved stakeholders was gathered via evaluation and feedback sheets, during interviews and workshops. The unforeseen high participation numbers in the workshops also indicate a successful interaction process.

Concerning the products, the demands derived from the initial surveys and interviews are generally met by COSYNA observational and modelled data, which have attained a high scientific standard and provide a high degree of accuracy. Concerning data availability, (potential) users from the offshore wind energy sector referred to continuity and reliability as essential. COSYNA provides free public access to its data and metadata. As bound into the research context, it cannot, however, guarantee that data are available twenty-four hours a day and seven days a week (24/7) without fail. The COSYNA Data Disclaimer states “no warranty is made, expressed or implied, regarding the accuracy or validity of the data, or regarding the suitability of the data for any particular application”.



We know from the recently introduced COSYNA data portal user registration that users from industry and private enterprises (small and medium enterprises, SME) account only for a small portion of the data download (Fig. 5).

Figure 5: COSYNA data download sorted by user categories (November 2014 until March 2016, data provided by G. Breitbach)

5 Discussion

Stakeholder interaction and transdisciplinary orientations were established COSYNA in order to close, or at least diminish, the gap between the increasing store of scientific data and metadata held in the data portal and the knowledge generated from, and decisions made on the basis of these data.

COSYNA represents scientific knowledge production in the field of coastal research, however according to the societal demands, e.g. reflected by the mission of the Helmholtz Association (www.helmholtz.de/en/), it must also meet knowledge requests for solving societal problems. In order to meet these challenges, COSYNA has undertaken a number of efforts towards transdisciplinary orientations. The core idea of transdisciplinarity is that different academic disciplines work jointly with practitioners to solve a real-world problem (Häberli et al. 2001). The type of topic addressed in COSYNA, i.e., coastal oceanographic research, is still new to transdisciplinary approaches. Thus, these studies are at the interface of transdisciplinary and coastal science research, and the COSYNA experiences can contribute new practical examples to both fields.

5.1 The usability of the products

COSYNA products can support different interest groups from the offshore sector in overcoming the challenges related to ensuring safe, efficient, and effective maintenance and operation of the windfarms. From the interviews and the workshops we found that, for the offshore wind energy sector, the most interesting questions are: When do currents, waves and wind enable safe construction and maintenance operations? Can time slots with certain suitable weather and ocean conditions, i.e., wave height < 2.5 m, be forecast with sufficient accuracy? What are the sea and wave conditions along the shipping routes that will be regularly travelled to perform maintenance of realised or planned offshore wind farms? Can new technologies or observational concepts be deployed to protect wind turbines in case of sudden wind gusts?

The utility of products in large part is a question of the parameter, scale, accuracy and availability fit. In order to gather the respective information on (potential) user demands and to improve the products accordingly, a dialogue with interest groups is indispensable. From the various surveys and stakeholder interactions it is clear, that there is a considerable demand for meteorological and oceanographic data and forecasts, and COSYNA meets these requirements well. On the other hand, from the case study, it can be concluded that COSYNA products in their recent form do not completely fit the specific demands of the offshore wind sector. These findings are in agreement with the fact that COSYNA products are mainly downloaded from



the data portal by users from science, and to a lesser extent by those from administration and rarely from business enterprises.

As COSYNA products are developed in a research context, they cannot meet the whole palette of users' wishes and demands. For example, they cannot be provided 24/7 and with warranty (as, for example, required by the offshore wind energy sector). Certainly, asymmetries exist in perspective, functions and agendas between scientists and business enterprises. The primary institutional commitment of scientists in traditional academia is to produce data that can be published and used for further research in the international scientific community while enterprises seek economically sound solutions (see also Wiek 2007).

The aim of a transdisciplinary approach is to open up traditional roles. User-oriented approaches became common, for example, in the field of climate research. The term "climate services" was used for the "generation, provision, and contextualization of information and knowledge derived from climate research for decision making at all levels of society" (Vaughan & Dessai, 2014). The concept of "products" and "services" is closely aligned, but there is a distinct difference: products are tangible (including digital) outputs, but a service produces an intangible benefit and satisfies an identified need. The roles in the science-society system should be considered in discussion of achievements and further desirable products and services: COSYNA develops data and data products and provides these products on a pre-operational level to be of use for multiple interest groups in science, industry, agencies, politics, environmental protection or the public. On the other hand, the national monitoring authorities, such as the Federal Maritime and Hydrographic Agency (Bundesamt für Seeschifffahrt und Hydrographie, BSH) provide services working in an operational mode (24/7). COSYNA research activities are regarded as improving these services: The COSYNA pre-operational products can be taken over and utilised on an operational basis by the government agencies. Due to their "public status", neither COSYNA nor national monitoring authorities can offer concrete services for single enterprises in the offshore wind energy sector – or any other sector.

In accordance with the PDCA approach and the life cycle concept, the COSYNA products and their presentations are still undergoing improvement to attract more/further interest as well as to be more useful to (potential) users. For example, potential benefits can be assumed for resource management and sustainable development of the North Sea (according to MSRL).

5.2 The stakeholder process – push or pull strategy?

During the process studied here, a complete set of stakeholder interactions was applied, ranging from initial situational analysis through external evaluation, interviews and workshops with potential users, to meetings focused on data exchange and joint measurements. Through this process, essential insights into demands and constraints concerning use and usability of COSYNA products were achieved and new research questions could be identified. Thus, the entire process should be considered successful.

Different interaction intensities, such as "information", "consultation" and "co-operation" are possible between science and stakeholders (Brinkmann et al. 2015, Stauffacher et al. 2008, and Wiek 2007). One-way information from COSYNA to the



stakeholders was provided via traditional media, such as brochures, flyers, website, attendance, booths at exhibitions, and presentations during workshops. The “consultation” indicates one-way communication through questionnaires/surveys and was fulfilled via face-to-face interviews. Requirements for content and presentation of data products from the offshore side and the capabilities of the coastal science side were successfully worked out. The subsequent steps, “co-operation” and
5 “collaboration”, aim at exchange. In one case, decisions are made by the scientific partner and in the other, both partners collaborate equally. Co-operation or collaboration was the aim in follow-up meetings, concretely focusing on data exchange between COSYNA and offshore wind enterprises and on joint measuring activities within wind farms.

COSYNA experiences underpin the fact that long-term contacts are necessary to allow for intensification of stakeholder involvement and to enable co-operation or collaboration. Stakeholder interaction has so far applied more or less a “push”
10 strategy, where the idea is to promote products by pushing them toward people. In order to adopt the idea of pull marketing (to establish a loyal following and draw consumers to the products), long-term contacts with stakeholders and potential users of science products need to be established.

5.3 Contribution to impact evaluation – “the product has to be attractive for the stakeholder, not only for the scientist”

15 COSYNA has articulated high expectations for scientific and societal impact. A major question still remains: How can the impact be assessed and what might the possible criteria for success be?

Certainly, assessment of success strictly depends on what is considered successful as a scientific research undertaking. The criteria are, or seem to be, clear as long as only the closed system of traditional academia is taken into consideration: the main or single criterion is the number of peer-reviewed scientific articles in international English-speaking journals (see also
20 Wiek 2007). In addition, the perception of what would constitute success of a research project does not only vary between scientists and stakeholders, but may also considerably differ between scientific peers (e.g. Allen et al. 2013). However, the scope of impact evaluation of research has become wider and the societal impact of research is an increasingly important factor (e.g. Godin & Doré 2007, Bornmann 2012, 2013). For transdisciplinary approaches the relationship between different collaborative methods, processes or concepts and the desired effects are less clear. Quality standards and evaluation criteria
25 are a matter of research and discussion in the respective scientific communities (e.g. Bergmann et al. 2016). Experiences from projects are considered to contribute to their development and establishment. In COSYNA data download values are used to indicate application of data (for example for model validation, December 2015). The level of awareness (indicated by number of visits to the website) and the rate of data download can be considered preconditions for usage and societal impact of COSYNA data products. Whether or not the data downloaded are really used and helpful in supporting decision
30 making cannot be assessed in this study. It is, however, the subject of on-going research and discussion.

In the context of COSYNA and partner and predecessor projects, a number of initiatives can be identified, where success and impact of oceanographic science research efforts can be demonstrated. All these successful initiatives have in common that stakeholders were integrated from the beginning of the project. Some examples include:



- Technological developments, such as new (automated) sensors or underwater node technologies have been handed over to other institutions for regular measurements (Marine Environmental Remote-controlled Measuring and Integrated Detection, MERMAID), Contaminants and Nutrients in Variable Sea Areas, CANVAS) and
- in order to improve their regular monitoring, national authorities have adopted observation strategies that are based on a scientifically improved understanding of the ecosystems (MERMAID, CANVAS; Knauth et al 1997, Nies et al. 1999).
- Calibration and maintenance procedures have been harmonised within the framework of a joint EU-project and are now used by a broad range of European institutions (JERICO, <http://www.jerico-fp7.eu/>, Petihakis et al. 2015).
- Cooperation exists with operational agencies to improve ocean wave forecasting services (e.g., Behrens 2015).
- With the model-based database coastDat many aspects of marine climate (such as storms, waves, surges, etc.) over many decades are reconstructed. The data set is used by more than eighty users with about 47 % of them located in industry, 15 % in government bodies and 38 % in other research institutes (www.coastdat.de/, Weisse et al. 2008, Weisse et al. 2015).
- Data management methods developed in COSYNA are a relevant part of a larger networked coherent data portal (MaNIDA, www.manida.org/)

From these examples taken from oceanographic research, the following criteria for success and (societal) impact of products or services can be derived: (1) Awareness of the necessity for system understanding is being increased. (2) Observational approaches, (3) technological developments, (4) modelling components or (5) data products have been taken over by national authorities, business enterprises or other research institutions.

Experiences from this study can contribute to identifying a structured process, how to integrate transdisciplinary approaches into coastal oceanographic research and how to further develop evaluation criteria for the multi-attributive assessments needed in such “non-linear” science endeavours.

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Table 1: Evaluator feedback on the product “Pre-operational Surface Current Fields” (values from 1 (bad/low) to 5 (good/high)).

	Administration	Private enterprises	Science1	Science2
Scientific- technical value	5	5	3	5
Information	4	4	4	4
Innovation	4	4	3	5
Cost/benefit	3	4	4	4
Operating reliability	4	4	3	-
User interface	3	3	4	-
Match user needs	4	3	4	-

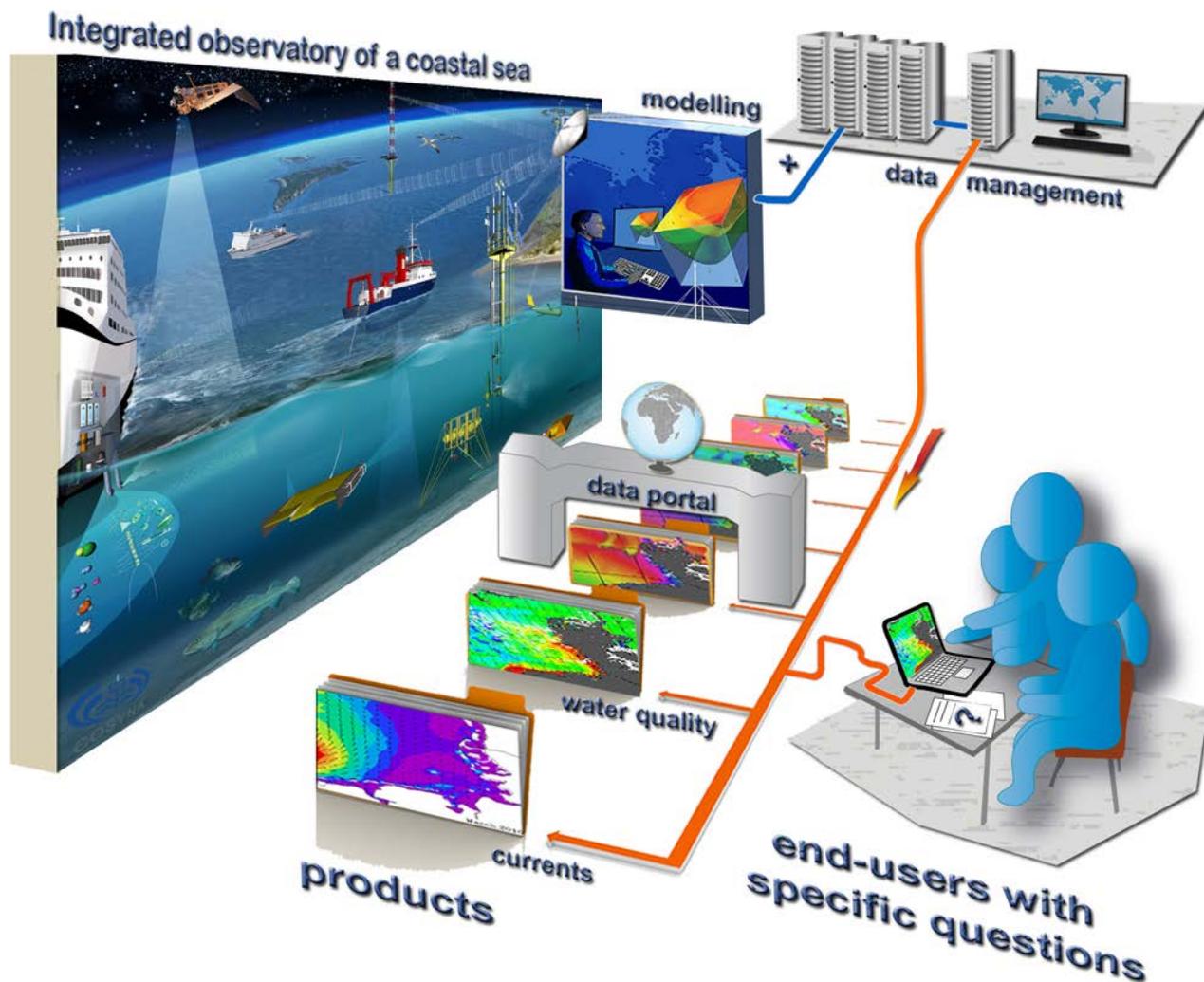
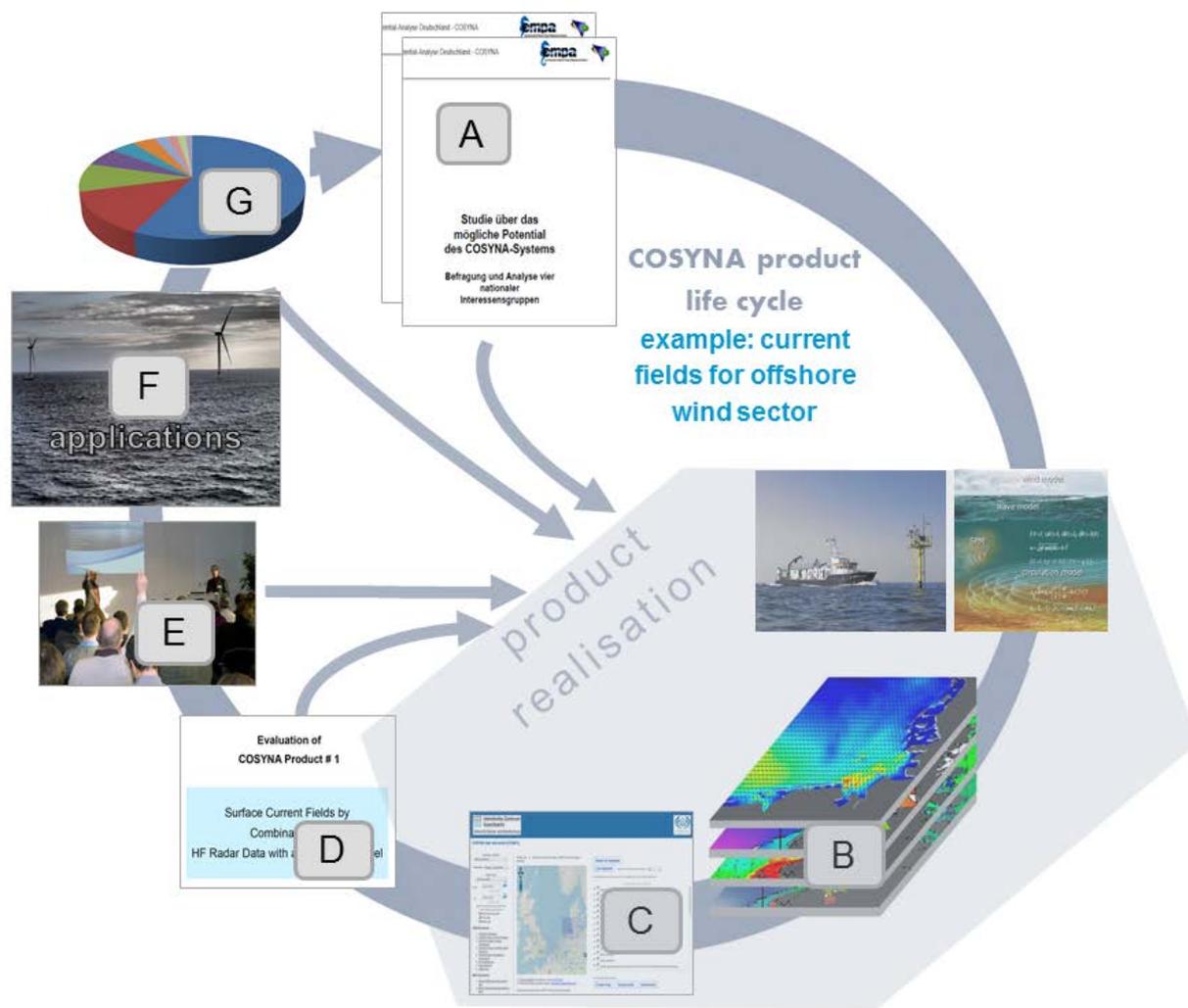
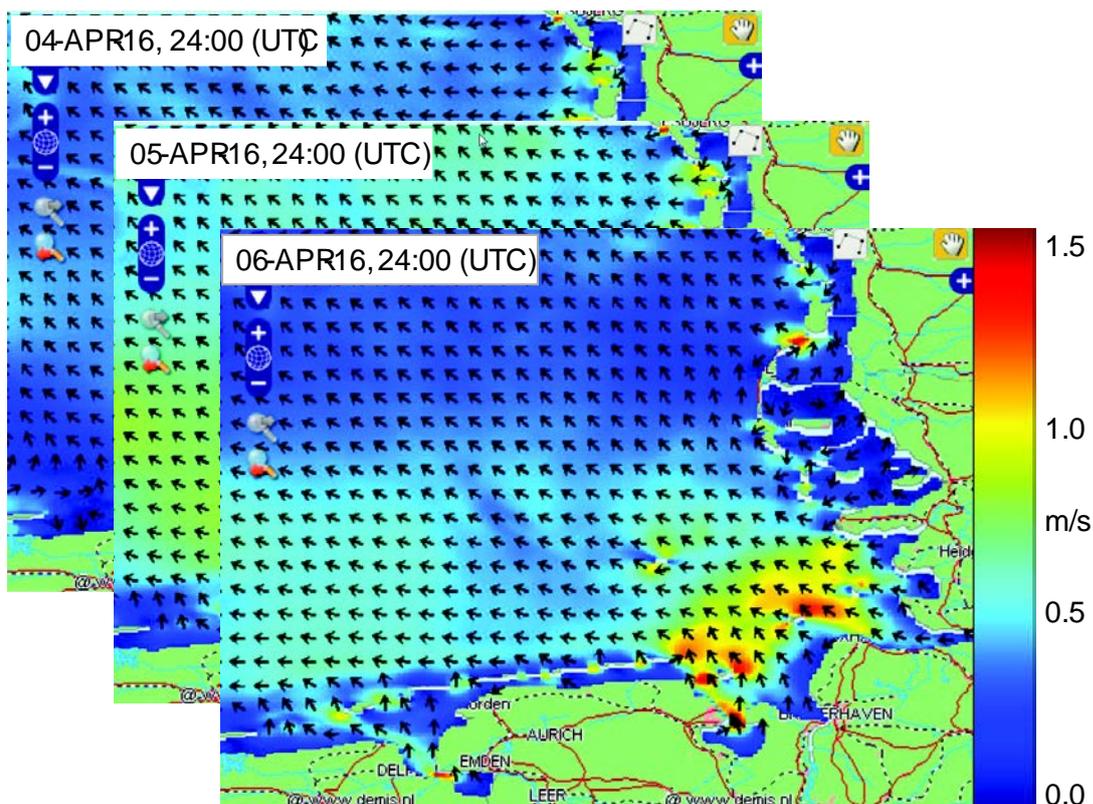


Figure 1: The integrated COSYNA approach: Combination of observations and numerical modelling, data management and stakeholder interactions (COSYNA presentation, www.cosyna.de)



5 **Figure 2: COSYNA product life cycle depicted for the COSYNA product “Surface Current Fields in the German Bight” as an example: (A) Initial surveys reveal COSYNA’s potential relevance. (B) The mathematical-technological realisation provides optimised parameter fields for currents, waves, temperature, etc. (C) The data are freely accessible via the COSYNA data portal. (D) External evaluation of COSYNA products. (E) Interviews and workshops with stakeholders from the offshore wind sector. (F) Improved COSYNA products are available to users. (G) Evaluation of impact.**



5 **Figure 3: COSYNA product “Surface Current Fields in the German Bight” (snapshot 4-6 April, 2016, COSYNA data portal, based on the algorithm described in Stanev et al. 2015)**



Feedback-Bogen zum Offshore-Windenergie Workshop

Hamburg, den 28. November 2013

Ihr Name, Organisation:

Wir hoffen, Sie haben den Workshop als interessant empfunden! Aber vielleicht haben wir Ihre **Erwartungen** nicht in allen Punkten erfüllen können. Was hätten wir anders machen sollen?

*Nach mehr Diskussionszeit, mehr "Workshop"-Charakter
konkrete Ziele definieren für zukünftige Zusammenarbeit
→ Ansonsten: super Veranstaltung!*

Nutzen Sie bisher schon **Produkte**, die bei unserem Workshop präsentiert wurden?
(Falls ja: welche Produkte? Sind Sie damit zufrieden? Was sollte anders sein?)

*FINO - Datenbank: war ich sehr zufrieden, auch guter individueller Service auf Anfrage
Coast - Dat 1: zu gute Auflösung, kaum Validierung, nicht mehr aktuell
MARKT-Netzwerk: mehr historische Strömungs- und Wellendatei wäre super*

Planen Sie, zukünftig **Produkte** zu nutzen, die Sie beim Workshop **kennengelernt** haben?

Falls ja: Bitte wenden Sie sich gern an uns, wenn wir Ihnen dabei behilflich sein können.
Falls nein: Sehr schade! Möchten Sie uns mitteilen, weshalb eine Nutzung derzeit für Sie nicht in Frage kommt? Wir sind besonders daran interessiert, eventuelle Schwächen unserer Produkte zu erfahren, um sie beheben zu können.

*Coast-Dat-2 eventuell
CWAH
BSH-Vorhersagen für Wasserstände + Strömungen*

Gern stellen wir Ihnen weitere **Informationen** zur Verfügung, falls Sie dafür Bedarf haben. Bitte geben Sie hier an, **welche Bereiche** Sie besonders interessieren.

*CWAH
Vorhersagen BSH (Strömungen, Welle → Ovos?)*

Vielen Dank für Ihre Teilnahme! Wir freuen uns auf eine gute Zusammenarbeit mit Ihnen.

Ariane Ament, Christiane Eschenbach und Iris Ehlert

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5 Figure 4: Feedback sheet as an example



5

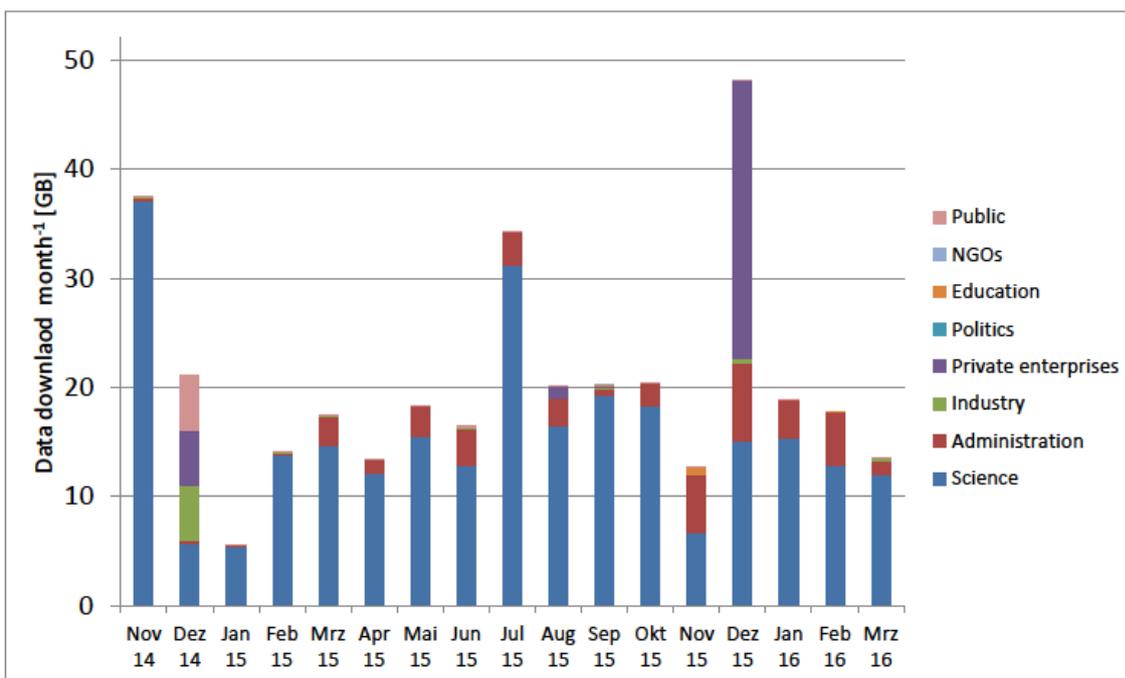


Figure 5: COSYNA data download sorted by user categories (November 2014 until March 2016, data provided by G. Breitbach)

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